

JOB DESCRIPTION

MANAGEMENT EXCLUSION

Position No. Various	Descriptive Working Title DEVELOPMENT MANAGER		3. Present Classification Excluded Mgmt
4. Branch DEVELOPMENT AND ASSET STRATEGIES	5. Department DEVELOPMENT STRATEGIES	6. Proposed Classification	Date Revised Nov 2020
7. Position No. of Supervisor Various	8. Descriptive Work Title of Supervisor DIRECTOR, REGIONAL DEVELOPMENT		9. Classification of Supervisor Excluded Mgmt

SCOPE OF THE ORGANIZATION

The British Columbia Housing Management Commission (BC Housing) is a crown agency of the provincial government and is responsible for delivering a range of housing programs for British Columbians. BC Housing works in partnership with the private, non-profit and co-operative sectors, Indigenous communities, provincial health authorities and ministries, other levels of government and community groups to develop a range of housing options. New housing is created across the housing continuum, from supportive housing for the homeless to affordable rental and owner-purchased housing for middle income British Columbians. BC Housing also has responsibilities related to licensing of residential builders, home warranty insurance, and research and education to improve the quality of residential construction and consumer protection. BC Housing's annual budget in 2020/21 is \$1.6 billion, with approximately 117,616 households benefitting from affordable housing programs in over 300 communities across the province.

In delivering on our strategic direction and mandate, BC Housing is also committed to working in partnership with Indigenous peoples to embrace and implement the United Nations Declaration on the Rights of Indigenous Peoples (UNDRIP) and the Truth and Reconciliation Commission of Canada (TRC): Calls to Action. BC Housing is also committed to taking action towards the goals of equity, diversity, inclusion and belonging in the work we do, involving employees, our partners and the people we serve through our programs and services. BC Housing's commitment to sustainability is reflected in our livegreen Housing Sustainability plan.

The Development and Asset Strategies Branch is responsible for facilitating an increased supply of community-based affordable social housing across the province by planning and implementing provincial and joint provincial/federal affordable housing supply programs involving partnerships with non-profit societies, community groups, other levels of government and private enterprise. The Branch plans, organizes, directs and controls construction activities of various development projects, and approves all contracts and expenditures from project initiation, design and construction, through to occupancy. The Branch is also responsible for developing and implementing a province-wide strategy and business model for the redevelopment, improvement and sustainability of BC Housing's social housing stock. The Branch enforces standards and guidelines for land acquisition, project design and construction, and ensures due diligence of the entire housing development, renovation and re-development process. The Branch acts as a centre of expertise in the areas of building design, construction and energy sustainability, and ensures all BC Housing properties, including existing buildings and new construction, meet green building design and energy performance standards and objectives. In addition, the Branch provides capital needs assessment and project management services to non-profit societies and cooperatives, Canadian Mortgage and Housing Corporation, and other government ministries and public sector organizations.

The Branch also leads and manages the operation of the Housing Hub, the goal of which is to bring partners together to create affordable rental and owner-purchased housing for British Columbians. The Office works together with prospective housing developers and other levels of government to confront the most serious barriers to the creation of affordable homes in the province. It partners with non-profit societies and for-profit sectors, faith groups, owners of existing housing, federal and local governments and others to find and use or re-use available land in areas experiencing housing affordability challenges; provides a clearing house for financial partners seeking secure investments in housing; acts as project coordinator/facilitator for landowners who are not experienced developers but want to create affordable housing at a

reasonable cost and with a reasonable rate of return while benefiting their community; and enables access to Provincial land for affordable housing and offers low cost financing, both of which improve housing affordability for British Columbians. The Office works with the Union of BC Municipalities to streamline development and approval processes for approved affordable homes, and with the provincial government to reduce or remove unnecessary barriers created by provincial regulations and policies.

POSITION SUMMARY

The Development Manager is responsible for the initiation, planning, design, risk assessment and delivery of a portfolio of complex and diverse social, affordable and mixed market housing, group home and specialized facility developments/projects through all project development phases, from initiation through to warranty inspection and occupancy. He/she/they provides project leadership and coordination to a project team and works collaboratively with project sponsors and partners, including societies, private sector developers, consultants, industry specialists, contractors, government ministries, municipality officials, Health Authorities, First Nations and various agencies in achieving project objectives. Specific responsibilities vary depending on the role BC Housing is playing in each project, whether as a funding/delivery agency and lender (for social housing projects where the Society has a development consultant) or as project manager and lender for directly delivered projects. The Development Manager is accountable for ensuring that all due diligence requirements have been considered and completed, and that the various funding and finance models abide by Provincial fiduciary requirements.

MAJOR RESPONSIBILITIES

- 1. Identifies and promotes business ideas with governments, health authorities, non-profit societies, First Nations, community agencies and the private sector to create innovative and strategic opportunities for the development of affordable housing. Builds and fosters collaborative partnerships, generates strategies for optimizing limited program budgets and leverages funding to meet project and stakeholder objectives.
- 2. Reviews and evaluates real estate project proposals from non-profit societies, ministries, First Nations and other organizations for the development of non-profit and market rental housing under a variety of housing programs. Conducts a due diligence review of all proposals by assessing proposed project sites, land use and zoning requirements, geo-technical issues, building designs, construction specifications, cost estimates, development schedules and management plans. Undertakes a thorough feasibility analysis, financial funding analysis, need and demand assessment, site feasibility, traffic analysis and risk assessment, and tests pro-forma scenarios (sensitivity analyses) to protect the government's mandate and investment. Works closely/collaboratively with Lending Services and Operations Branch to ensure projects meet BC Housing's fiduciary responsibility to the Provincial Government and ensures projects adhere to the mandates and requirements as set out under specific housing programs. Signs off that applicants have met requirements as set out under specific programs. Recommends rejection of proposals where appropriate and for those of merit, prepares a thorough business case evaluation for Executive Committee, including recommending motions for approval.
- 3. Once projects are approved, participates in negotiations with Non-Profits and works closely with legal advisors to finalize legal agreements, contracts and documents in order to proceed with development phases.
- 4. Develops real estate project scope, capital and operating budgets, lending parameters, risk profiles and development and construction schedules and works closely with stakeholders to determine where efficiencies, compromises and/or alternatives can be utilized in order to achieve the desired financial outcome for each project. Ensures appropriate risk mitigation measures are in place to control risks and ensure desired results.
- 5. Writes scopes of work and coordinates the preparation of supplementary documents to support public tender calls for consultant services and construction contracts. Working in conjunction with Supply Chain/Procurement, undertakes contract negotiations and follows up with any paperwork required to bind the contractual relationship.
- 6. Assists and supports Real Estate Services in the negotiation and completion of land acquisitions if directly delivered, or assists and supports the Non-Profit Society if Non-Profit Society led, and ensures that all pertinent due diligence is completed and adequately analysed for risk.
- 7. Ensures all municipal development requirements, including rezoning, Official Community Plan amendments and bylaw changes are met, and that development, building and occupancy permits are in place.

- 8. As projects move through the municipal process, participates in a collaborative multi-stakeholder communications process, as well as public consultation meetings, to ensure the development plan is correctly conveyed and that incoming and outgoing messaging is accurately documented and incorporated in accordance with project needs and policy requirements.
- 9. Depending on the nature of each project, leads or manages stakeholder relationships with non-profits, municipalities, developers, consultants, contractors, neighbourhood groups, architects, lawyers and others throughout the development and construction process. Ensures understanding with respect to Federal, Provincial, Municipal and BC Housing's policies, procedures, standards, and sustainability guidelines. Responds to requests for information and facilitates the resolution of issues that could hinder the achievement of project objectives.
- 10. Undertakes cross-branch collaboration at the onset and throughout the duration of the project, liaising with BC Housing branches and departments that include but are not limited to: Regional Operations; Lending & Legal; Real Estate Services; Communications; Accounting & Finance; Program Planning; Research; Sustainability; Capital Asset Management and Supply Chain.
- 11. Provides project leadership and guidance to Project Technologists and other project team members. Meets with the development team on a regular basis, conducts on-site visits where necessary and resolves project issues as they arise.
- 12. Oversees and monitors the progress of projects including schedules, budgets, and financial and lending metrics. Administers, reviews and approves progress payments and funding disbursements, and authorizes adjustments to contracts where required. Keeps BC Housing management apprised of project status, financial impacts, and issues of concern, and provides recommendations and solutions to senior management or Executive members for consideration.
- 13. Ensures and spearheads the finalization of projects to allow for occupancy, including the preparation of reports and completion of all legal and financial documents which may include Strata documents, Air Space Parcel Easements, Disclosure Statements, Reciprocal Easement Agreements or Cost Sharing Agreements. Ensures the smooth transition of projects from Development & Asset Strategies Branch during development to Operations Branch at the commencement of occupancy.
- 14. Supports the Directors Regional Development, Associate VP and the VP in general business development for the Branch.
- 15. From time to time, attends or makes presentations at various technical forums and seminars, maintains a good knowledge of current industry practice and building code requirements, and stays current with construction costs, general housing market conditions, project management techniques and legal updates affecting the general housing industry.
- 16. Conducts special studies, makes presentations and participates in task force and committee work.

ORGANIZATION

The Development Manager reports to a Director, Regional Development.

The Development Managers provide project leadership to an assigned Project Technologist and other members of the project team.

QUALIFICATIONS

Education, Experience and Occupational Certification

University degree in business administration, project management, land use planning, or real estate development and financing or a related field

Certification in Project Management preferred.

Considerable project management experience relating to the development of multi-unit residential housing, preferably in the non-profit sector market. Experience negotiating issues through influence and persuasion.

Knowledge, Skills and Abilities

Core Competencies:

- Personal Effectiveness
- Communication
- Results Oriented
- Teamwork
- Service Oriented

Comprehensive knowledge and understanding of project management philosophies, theories and principles, including project scoping, budget development/financial management, scheduling, tendering, quality assurance, risk management and project team coordination

Comprehensive knowledge and understanding of real estate property development and construction, and related business concepts, processes and practices

Comprehensive knowledge of municipal planning; public consultation processes; design, development and delivery processes; project tendering and construction processes; and warranty, handover and operational processes related to real estate development and construction

Working knowledge and understanding of BC Housing's housing programs, and development and lending policies specifically relating to the development of social housing

Ability to coordinate planning, design development, construction and due diligence activities within a regulatory framework for a range of projects, and balance diverse interests, risks and benefits in achieving project objectives

Ability to analyze and solve complex and challenging issues, strategize options, form solutions, mitigate risks and make effective decisions, using a high degree of judgment and business acumen

Ability to develop, influence and manage collaborative and mutually beneficial relationships with stakeholders/ partners, interest groups and public

Ability to prepare detailed and complex reports on real estate property and planning, design, development and construction matters

Effective planning, organizational and time management skills in a complex and fast-paced environment with defined timelines

Effective negotiation, facilitation, influencing, persuasion, conflict resolution and consensus building skills

Effective interpersonal, project leadership and team building skills

Excellent oral and written communication and presentation skills, and the ability to communicate ideas and issues with a broad range of audiences, including industry professionals, clients, partners and stakeholders, where there may be diverging stakeholder objectives and opinions

Advanced computer skills and knowledge of current business applications, particularly complex spreadsheet, scheduling management and project management software

Ability to work effectively in a team environment

Valid BC Driver's License and access to a reliable vehicle.

Ability to travel